September 14, 2020

Emily Cranfill, Senior Account Manager
Indiana Department of Administration
Procurement Division
402 W. Washington St., Room W468
Indianapolis, Indiana 46204

Dear Emily Cranfill,

Panorama Education partners with schools, districts, and departments of education to measure, understand, and act upon social-emotional learning data. Panorama currently partners with districts and departments of education in 49 states, serving over ten million students annually.

I serve on Panorama's board of directors and can ensure that our audit and consulting functions are kept separate from board affairs. Panorama's financial audit, which is included in Business Proposal, Section 2.3.3 Attachment - Financial Statements, is conducted by a third party, Deloitte & Touche LLP. We are committed to conducting business responsibly and without conflicts of interest.

As Panorama's CFO, I take personal responsibility for the thoroughness and accuracy of any and all financial information supplied with our proposal.

Please don't hesitate to contact me with any questions, and thank you for your consideration.

Sincerely,

Katie Mallett

Katie Mallett
CFO

Katie Mallett

Panorama Education, Inc. | CFO

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Fourth Floor
Boston, MA 02108
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